

# በኢትዮጵያ ፌዴራሳዊ ዲሞክራሲያዊ ሪፐብሊክ የሂሣብ ምርመራ አንልግሎት ኮርፖሬሽን

# The Federal Democratic Republic of Ethiopia Audit Services Corporation

2 January 2021

The President Haramaya University

Dear Sir,

HARAMAYA UNIVERSITY
AFRICA CENTER OF EXCELLENCE FOR CLIMATE SMART AGRICULTURE AND
BIODIVERSITY CONSERVATION PROJECT
FINANCED BY THE WORLD BANK-EASTERN AND
SOUTHERN AFRICA HIGHER EDUCATION CENTERS OF EXCELLENCE (ACE II)
IDA CREDIT No. 5794-ET
MANAGEMENT LETTER
FOR THE YEAR ENDED 7 JULY 2019

#### INTRODUCTION

We hereby submit our findings and recommendations on weaknesses in internal control and other matters which came to our attention during the audit of the accounts of Haramaya University, Africa Center of Excellence (ACE) for Climate Smart Agriculture and Biodiversity Conservation (Climate SABC) Project, financed by the World Bank-Eastern and Southern Africa Higher Education Centres of Excellence (AEC II) IDA Credit No. 5794-ET in cooperation with the Ministry of Education of the Federal Democratic Republic of Ethiopia (hereinafter referred to as the Project) for the year ended 7 July 2019.

We attach the following for reference:

Independent auditor's report Balance sheet Statement of sources and uses of funds Designated account statement Notes to the financial statements

As part of our audit, we have visited the host, Haramaya University in addition to the implementing center.

It must be appreciated that the matters dealt with in this report came to our attention during the conduct of our normal audit procedures which are designed primarily with a view to the expression of our opinion on the financial statements of the Grant and, therefore, our examination cannot be expected to disclose all possible weaknesses in internal control and to uncover all other findings which a more extensive special examination might reveal.

E-mail: ASC@ethionet.com

#### NONEXPENDABLE ASSETS

# Finding

1.1 Memorandum account was not found maintained by the project office in respect of the cost of fixed asset items purchased and directly expensed.

## Implication

Weak control over fixed asset items.

## Management's Response

The fixed asset count sheets are used as fixed Asset memorandum account.

#### Recommendation

While the fixed asset count is the regular inventory of the non-expendable items towards verification of the condition and physical existence of the assets, the memorandum record is a permanent record that shows details of the identification, location, and acquisition data among others with regular updating. Therefore, both of the records on the fixed assets to be completed and maintained for a better internal control.

# RECEIVABLES

#### Finding

2.1 Included in receivables are long outstanding balances which have not been cleared in the subsequent period either as follows:

	Birr
Staff debtors	27,917
Sundry	70,675
	98 592

#### Implication

Lack of close follow up.

#### Management's Response

Finding accepted to review and clear the long overdue accounts.

# Recommendation

Effort should be exerted towards timely clearance of project advances.

## Finding

2.2 Receivable from staff includes balances due from and to staff members who left the project office. Examples are:

		Birr
	Homa	3,600
Mr.	Yesuf (the accountant)	(300)

# Implication

Lack of close follow up.

# Management's Response

Finding accepted to clear the balances without delay.

#### Recommendation

Balances due from staff should be cleared on time before they leave office.

### Finding

2.3 Advances held in the name of staff remains outstanding and not cleared subsequently either. Examples are:

Sfaff	Position	Birr
Margarita	Cashier	30,000
Abinet	Purchaser	57.072
Kibrealem	Purchaser	81,000
Getnet Kasahun	Driver	7.257
Tadesse Ashebir	Driver	5.771

#### Implication

Lack of close follow up.

# Management's Response

Suppliers' receipts and goods receiving notes were not submitted in respect of the items procured though some of those items were already utilized by the project.

# Recommendation

Outstanding advances should be cleared upon thorough review of documents of initial advances and related procurements.

#### Finding

2.4 We came across instance whereby payment effected to a lecturer held as an amount due from a cashier named as Fantaye. Refer BPV No. 930168 dd.18/01/19 for Birr 54,440.

#### Implication

Poor record keeping of transactions.

# Management's Response

Finding accepted in order to make adjustment in subsequent period.

# Recommendation

Due care should be exercised in the process of recording financial transactions.

## Finding

2.5 Two staff debtor accounts were opened for the same person. Examples are:

Staff name	Account	Birr
Melesech Mengistu	4203-Melesech	48,760
Melesech Mengistu	4203-Melesech	7,900

# Implication

Control weakness.

# Management's Response

It would be corrected in the subsequent year through merging the two accounts into one.

#### Recommendation

Care should be taken while opening and recording transactions related to personal accounts.

#### CASH AND BANK BALANCES

#### Finding

3.1 Bank reconciliation statement for Commercial Bank of Ethiopia account number 1000191532857 includes outstanding cheques totalling Birr 37,044 which was not cleared up to 7 July 2020.

# Implication

Control weakness.

## Management's Response

It will be adjusted subsequently.

# Recommendation

Cheques over six months old are no more negotiable, so all should be cleared from the records through appropriate adjustments.

## Finding

3.2 Ledger account was not maintained in respect of USD account maintained at National Bank of Ethiopia, account number 0102081300001.

#### Implication

Control weakness.

#### Management's Response

We have used ETB as reporting currency and all USD transactions recorded in separate ledger account No. 4103-2.

# Recommendation

Bank ledger should be maintained in order to have proper control over bank transactions.

# Finding

3.3 Bank confirmation was not received from Commercial Bank of Ethiopia in respect of account maintained with them.

# Implication

No close follow up of the account.

#### Management's Response

We thought the confirmation was already delivered. We can still follow-up on the Bank to send the confirmation.

#### Recommendation

The bankers should once more be communicated to give their confirmation of the balances opened with them.

#### CREDITORS

#### Finding

4.1 We came across instances whereby various taxes withheld were not settled on time stipulated by government tax law.

#### Examples are:

- VAT totalling Birr 40,677 withheld from January 2019 to June 2019 were not settled till end of the year.
- Payroll income tax amounting to Birr 141,362 brought down from the prior year was not paid until end of the year.
- 2% withholding tax totalling Birr 28,509 withheld from November 2018 to June 2019 were not settled until end of the year.

# Implication

Control weakness.

#### Management Response

Close follow up were not made due to staff turnover.

## Recommendation

Government tax laws should be strictly followed in order not to incur additional expenditure of overdue taxation.

# Finding

4.2 Creditors account includes balance of unclaimed salary totalling Birr 20,865 which was not settled subsequent as well.

#### Implication

Erroneous recording whereby expenditure was charged instead of the unclaimed payable upon final settlement of the outstanding balance.

#### Management's Response

Finding accepted to pass correcting adjustment in subsequent period.

# Recommendation

Unclaimed or accrual figures should always be reviewed at the time of settlement of related expenditures.

#### Finding

4.3 Deductions from regional student stipend payments for housing rental increased from time to time and currently standing at Birr 521,247 while no settlement was made to the concerned housing department of the University.

#### Implication

Lack of follow up and timely review of expenditures.

## Management's Response

Finding accepted and to make settlement after communicating the top management of the University.

#### Recommendation

Withholdings in connection with execution of Project activities should be settled on time through close follow up of such outstanding expenditures' movement.

# SOURCES AND USES OF FUND

#### Finding

5.1 We have not received agreement document in respect of the amount of fund received from IUCEA totalling USD 28,800.

#### Implication

Inadequate documentation of various sources of funds.

#### Management's Response

No official agreement signed with the donor.

# Recommendation

Memorandum record of the source and purpose of the donation should be produced as an alternative source in the absence of donor and recipient agreement.

# Finding

5.2 Some expenditures were not supported by goods receiving notes and suppliers' invoices. Examples are purchases of two motor vehicles for Birr 2,692,899 through bank payment document BPV No. 097483 dated 2/12/18.

## Implication

Control weakness.

# Management's Response

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Documents related to the procured motor vehicles are available but the University has a general practice of keeping all documents related to motor vehicles centrally at the Property Administration of the University for better internal control.

## Recommendation

All necessary documents should be supported with payment documents that can be made available whenever required.

## CONCLUSION

We would like to express our appreciation to the management and staff of the Program for the assistance and courtesy extended to our representatives during the course of our audit.

We have discussed this report with the management of the Program, who, in general, accept our findings and recommendations. We shall be pleased to provide any further explanations that may be required.

Yours faithfully,



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# The Federal Democratic Republic of Ethiopia **Audit Services Corporation**

INDEPENDENT AUDITOR'S REPORT ON THE FINANCIAL STATEMENTS OF HARAMAYA UNIVERSITY AFRICA CENTER OF EXCELLENCE FOR CLIMATE SMART AGRICULTURE AND BIODIVERSITY CONSERVATION PROJECT FINANCED BY THE WORLD BANK-EASTERN AND SOUTHERN AFRICA HIGHER EDUCATION CENTRES OF EXCELLENCE (ACE II), IDA CREDIT No. 5794-ET

We have audited the accompanying financial statements of Climate Smart Agriculture and Biodiversity Conservation (Climate SABC) Project, financed by the World Bank, Eastern and Southern Africa Higher Education Canters of Excellence (ACE II), IDA credit No. 5794-ET of Haramaya University, Africa Centre of Excellence (ACE) which comprise the balance sheet as at 7 July 2019, the statement of sources and uses of funds for the year then ended and a summary of significant accounting policies and other explanatory information.

# Responsibility for the Financial Statements

The Centre of Excellence is responsible for the preparation and fair presentation of these financial statements in accordance with the Ethiopian Government's Manual of the Federal Accounting System which is based on a modified cash basis of accounting and for such internal control as the Institution determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

## Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with International Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion. MAP

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INDEPENDENT AUDITOR'S REPORT ON THE FINANCIAL STATEMENTS OF HARAMAYA UNIVERSITY AFRICA CENTER OF EXCELLENCE FOR CLIMATE SMART AGRICULTURE AND BIODIVERSITY CONSERVATION PROJECT FINANCED BY THE WORLD BANK-EASTERN AND SOUTHERN AFRICA HIGHER EDUCATION CENTRES OF EXCELLENCE (ACE II) IDA CREDIT No. 5794-ET (continued)

#### Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of the Haramaya University, Africa Centre of Excellence (ACE) for Climate Smart Agriculture and Biodiversity Conservation (Climate SABC) Project as at 7 July 2019 and its sources and uses of funds for the year then ended in accordance with the Ethiopian Government's Manual of the Federal Accounting System which is based on a modified cash basis of accounting.

# Report on other requirements

As required by the World Bank guidelines we report that, to the extent we can assess:

- during the period IDA funds have been used in accordance with the conditions of the relevant financing agreements and only for the purposes for which the financing were provided;
- goods, works and services financed have been procured in accordance with the relevant financing agreements including specific provisions of the World Bank procurement policies and procedures;
- all necessary supporting documents, records and accounts have been maintained in respect of the Project activities;
- Designated accounts have been maintained in accordance with the provisions of the relevant financing agreements and funds disbursed out of the accounts were used only for the purposes intended in the financing agreements;
- National laws and regulations have been complied with and that the financing and accounting procedures approved for the Project were followed and used;
- Financial performance of the Project, apart from where reported to the contrary in this report is satisfactory;
- Assets procured from project funds exist and there is verifiable ownership by Haramaya University ACE or beneficiaries in line with the financing agreement; and

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INDEPENDENT AUDITOR'S REPORT ON THE FINANCIAL STATEMENTS OFHARAMAYA UNIVERSITY AFRICA CENTEROF EXCELLENCE FOR CLIMATE SMART AGRICULTUREAND BIODIVERSITY CONSERVATION PROJECT FINANCED BY THE WORLD BANK-EASTERN AND SOUTHERN AFRICA HIGHER EDUCATION CENTRES OF EXCELLENCE (ACE II) IDA CREDIT No. 5794-ET (continued)

## Report on other requirements(continued)

In accordance with the TOR, Eligible Expenditure Programs (EEPs) for the Project is salary expenditure of Haramaya University, College of Agriculture and Environmental Sciences incurred during the period 8 July 2018 to 7 July 2019. We have verified that the total salary expenditure incurred during the period under audit is ETB 31.309,797.24. However, according to the two semi-annual interim financial statements that the AEC has submitted to the World Bank the total EEP balance for the year was reported as Birr 36,271,090.83 with a difference of Birr 4,961,293.59, which was explained as reporting of Birr 2,772,377 twice and erroneous reporting of salary for July 2019 in the second semi-annual report.

Further with respect to the interim financial reports (IFRs) submitted during the year as annexed to this report, in our opinion.

- the reports, together with the procedures and internal controls involved in their preparation, can be relied upon to support related withdrawals;
- adequate supporting documentation has been maintained to support the expenditures incurred and said expenditures are eligible for financing under IDA Credit No. 5794-ET; and
- iii) no ineligible expenditures came to our attention in the course of our audit.

#### Other Matters

The Project financial statements for the period ended 7 July 2018 were audited by HST General Partnership Chartered Certified Accountants and Authorized Auditors, and they have given clean opinion.

2 January 2021

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HARAMAYA UNIVERSITY
AFRICA CENTER OF EXCELLENCE FOR CLIMATE SMART AGRICULTURE AND
BIODIVERSITY CONSERVATION PROJECT
HIGHER EDUCATION CENTRES OF EXCELLENCE (ACE II), IDA CREDIT No. 5794-ET
BALANCE SHEET
AS AT 7 JULY 2019

	Notes	2019 Ethiopian Birr	2018 Ethiopian Birr
CURRENT ASSETS			
Receivables Cash and bank balances	3 4	2,712,773 4,411,271 7,124,044	161,654 20,577,483 20,739,137
CURRENT LIABILITIES Payables	5	924,743	442,831
NET CURRENT ASSETS		6,199,301	20,296,306
REPRESENTED BY		1	
FUND BALANCE	6	6,199,301	20,296,306

The notes on pages 7 to 9 form an integral part of these financial statements.

HARAMAYA UNIVERSITY
AFRICA CENTER OF EXCELLENCE FOR CLIMATE SMART AGRICULTUREAND
BIODIVERSITY CONSERVATION PROJECT
HIGHER EDUCATION CENTRES OF EXCELLENCE (ACE II), IDA CREDIT No. 5794-ET
STATEMENT OF SOURCES AND USES OF FUNDS
FOR THE YEAR ENDED 7 JULY 2019

SOURCES	Note	Year ended 7July 2019 Birr	Cumulative from 9 May 2017 to 7 July 2019 Birr	Period ended 9 May 2017 to 7 July 2018 Birr
IDA credit		042.252	25,178,887	25,178,887
Students' stipend from IUCEA Gain on foreign exchange		812,352 653,762		4,806,605
		1,466,114	31,451,606	29,985,492
USES				
Goods, services and operating expenses	7	15,563,119	25,252,305	9,689,186
(DEFICIT)/EXCESS OF SOURCES OVER USES		(14,097,005)	6,199,301	20,296,306

The notes on pages 7 to 9 form an integral part of these financial statements.

HARAMAYA UNIVERSITY
AFRICA CENTER OF EXCELLENCE FOR CLIMATE SMART AGRICULTURE AND
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FINANCED BY THE WORLD BANK- EASTERN AND SOUTHERN AFRICA
HIGHER EDUCATION CENTERS OF EXCELLENCE (ACE II)
IDA CREDIT No 5794-ET, PROJECT No. P151847
DESIGNATED ACCOUNT STATEMENT

For year ended Account number Depository bank Address Currency	7 July 2019 0102081300001 National Bank of Ethiopia Addis Ababa, Ethiopia USD	
	USD	Equivalent in Ethiopian Birr
Balance at 7 July 2018	819,640.51	14,668,415
Add: Transfer from IUCEA during the year	28,800.00 848,440.51	812,352 15,480,767
Payment for goods and services Transfer to Birr account	457,569.13 275,687.50 733.256.63	5,081,690 <u>7,719,774</u> 12,801,464
	115,183.88	2,679,303
Gain on exchange rate difference	2	653,762
Balance at 7 July 2019	115,183.88	3,333,065

The notes on pages 7 to 9 form an integral part of these financial statements.

HARAMAYA UNIVERSITY
AFRICA CENTER OF EXCELLENCE FOR CLIMATE SMART AGRICULTURE AND
BIODIVERSITY CONSERVATION PROJECT
HIGHER EDUCATION CENTRES OF EXCELLENCE (ACE II), IDA CREDIT No. 5794-ET
NOTES TO THE FINANCIAL STATEMENTS

#### PROJECT INFORMATION

The Federal Democratic Republic of Ethiopia and the International Development Association (IDA) entered into an agreement to finance centres of excellence in August 2016. The latter agreed to extend a credit of USD 24 million and out of which USD 6 million is allocated to the Centre of Excellence in Climate Smart Agriculture and Biodiversity Conservation (ACE Climate SABC) under Haramaya University.

The objective of the Project is to support the centre of excellence to deliver quality post graduate education and build collaborative research capacity in the regional priority areas.

The Project, with effective date of 9 May 2017, is expected to end on 31 December 2022.

#### 2. SIGNIFICANT ACCOUNTING POLICIES

The principal accounting policies adopted by the Program are stated below.

#### a) Basis of preparation

These financial statements have been prepared in accordance with the Ethiopian Government's Manual of the Federal Accounting System which is based on a modified cash basis of accounting.

#### b) Currency

These financial statements are presented in Ethiopian Birr. Transactions in foreign currencies are translated into Birr at the approximate rates of exchange prevailing at the dates of the transactions. Foreign currency balances are translated into Birr at exchange rates ruling at the balance sheet date.

HARAMAYA UNIVERSITY
AFRICA CENTER OF EXCELLENCE FOR CLIMATE SMART AGRICULTURE AND
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HIGHER EDUCATION CENTRES OF EXCELLENCE (ACE II), IDA CREDIT No. 5794-ET
NOTES TO THE FINANCIAL STATEMENTS (continued)

# 3. RECEIVABLES

	2019 Ethiopian Birr	2018 Ethiopian Birr
Staff debtors Sundry debtors Research	442,894 73,335 2,196,544	90,979 70,675
	2,712,773	161,654

## 4. CASH AND BANK BALANCES

USD Designated Account No. 0102081300001	3,333,065	14,668,415
ETB Designated Account No. 1000191532857	1,078,206	5,909.068
	4,411,271	20,577,483

# 5. CREDITORS

outstand of the state of the st	924,743	442,831
Pension and tax payable	374,111	134,670
Sundry	550,632	308,161

# FUND BALANCE

Balance at 7 July 2018	20.296.306	29
(Deficit)/ excess of financing over expenditure	(14,097,005)	20,296,306
Balance at 7 July 2019	6,199,301	20,296,306
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HARAMAYA UNIVERSITY
AFRICA CENTER OF EXCELLENCE FOR CLIMATE SMART AGRICULTURE AND
BIODIVERSITY CONSERVATION PROJECT
HIGHER EDUCATION CENTRES OF EXCELLENCE (ACE II), IDA CREDIT No. 5794-ET
NOTES TO THE FINANCIAL STATEMENTS (continued)

# GOODS, SERVICES AND OPERATING EXPENSES

	+
2019	2018
Ethiopian Birr	Ethiopian Birr
4,173,578	3,375,556
4.709.201	2,171,587
2,207,812	1,118,496
	703,170
290.839	681,895
846.604	678,681
	270,231
	123,035
255,868	+
334.860	121,132
99.856	114,968
	38,424
8.300	9,600
45,698	7,100
0.73,5.2,5.	265,975
7,934	5,000
	3.936
	400
15,563,119	9,689,186
	4,173,578 4,709,201 2,207,812 878,853 290,839 846,604 1,250,427 240,439 255,868 334,860 99,856 22,953 69,000 8,300 45,698 7,934 52,743 68,154

# 8. DATE OF AUTHORIZATION

The Leader, Africa Centre of Excellence for Climate Smart Agriculture and Biodiversity Conservation authorized the issue of these financial statements on 2 January 2021.

HARAMAYA UNIVERSITY
AFRICA CENTER OF EXCELLENCE FOR CLIMATE SMART AGRICULTURE AND
BIODIVERSITY CONSERVATION PROJECT
HIGHER EDUCATION CENTRES OF EXCELLENCE (ACE II), IDA CREDIT No. 5794-ET
NOTES TO THE FINANCIAL STATEMENTS (continued)

# Eligible Expenditure Programs (EEPs)

In accordance with the TOR, Eligible Expenditure Programs (EEPs) for the project is salary expenditure of Haramaya University, College of Agriculture and Environmental Sciences incurred during the period 8 July 2018 to 7 July 2019. We have verified that total salary expenditure incurred during the period under audit is ETB 31,309,797. The details are:

Salary of the College of Agriculture incurred during the month of:	2019 Ethiopian Birr	2018 Ethiopian Birr	
8 July 2018 to 08 August 2018	2,516,007.00	4,031,196	
08 August to 08 September 2018	2,519,445.00	4,064,711	
08 September 2018 to 07 October 2018	2,297,319.00	4,164,297	
08 October 2018 to 07 November 2018	2,672,620.00	4,155,831	
08 November 2018 to 07 December 2018	2,705,801.00	4,308,122	
08 December 2018 to 07 January 2019	2,705,801.00	4,296,875	
08 January 2019 to 07 February 2019	2,772,377.00	4,350,196	
08 February 2019 to 07 March 2019	2,743,272.00	4,311,904	
08 March 2019 to 07 April 2019	2,723,157.00	4,291,004	
08 April 2019 to 07 May 2019	2,710,293.00	4,276,184	
08 May 2019 to 07 June 2019	2,758,048.00	4,356,765	
08 June 2019 to 07 July 2019	2,185,657.24	4,388,959	
TOTAL	31,309,797	50,996,044	

HARAMAYA UNIVERSITY
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FINANCED BY THE WORLD BANK- EASTERN AND SOUTHERN AFRICA
HIGHER EDUCATION CENTRES OF EXCELLENCE (ACE II), IDA CREDIT No. 5794-ET

RECONCILIATION OF BIANNUAL INTERIM FINANCIAL REPORTS (IFRs) WITH THE YEAR END STATEMENT OF SOURCES AND USES OF FUNDS AND BALANCE SHEET

			Adjustments / Expenditures	
	Semi-annual	2.0	Added after the	Cumulative for
	Period Ending	Semi-annual Period Ending	IFR Being	the year ended
	January 08, 2019	July 07, 2019	Submitted to WB	7 July 2019
	Ethlopian Birr	Ethiopian Birr	Ethiopian Birr	Ethiopian Birr
Opening Cash Balance - World Bank IDA Funds World Bank IDA Funds	20,577,483			20,577,483
Add: Accounts Receivable	161,654			454 554
Less: Accounts Payables	442.831			161,654
ACCUMULATED FUND 7 JULY 2019	20.296.306			442,831
&9January 2020	20.290,300			20.296,306
ADD : Receipts (SOURCES)				
World Bank funding-IDA Credit				
Gain on foreign exchange		-	653,762	653,762
Others funding	-	412,164	400,188	812.351
Adjusted Total Financing Balance	37			1,466,113
			1,053,950	21,762,419
Les: ACE Expenditure as per Project Implementation Plan				
Achieving Excellence in Training	236 3423	3,005,934		5.369.357
Improving the learning experience	1.278.437	982.241		2,260,678
Developing Regional Partnerships and Programs	22.553	52.743		75.296
Promote applied research	2,697,999	82.645		2,780,644
Management and governance	3,087,305	1,980,617		5.067.922
Total Uses of Funds by Components	9,449,717	6,104,180		15.553.897
Add Expenditure added during the last month of the year but after the 2 <sup>nd</sup> Semi- annual report being			9,222	
Submitted				
Total Uses of Funds	9,449,717	5,104,180	9,222	15,563,119
Closing Balances	10.846.589	5,692,016		6,199,300
World Bank IDA Funds				311001000
Add: Accounts Payables	-870,099.33	924,744		924,744
Less Accounts Receivable	1,453,175.31	2,669,353	43.420	2.712.773
Total Closing Cash Balance	10,210,871.43	3,357,321	1,053,950	4,411,271